

Melbourne Cricket Club

AND CONTROLLED ENTITIES

Annual Financial Report
for the year ended 31 March 2025

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Committee Report

Your Committee submit their report for the year ended 31 March 2025.

Committee Members

The names of the Committee Members of the Melbourne Cricket Club ("the Club") in office during the financial year and until the date of this report are as follows. Committee members were in office for the entire period unless otherwise stated.

Frederick H. Oldfield, Adrian C.R. Anderson, Christian W. Johnston, Geoffrey I. Roberts, Edward N. Baillieu, Carolyn J. Bendall, Annabel J. Brebner, James R. Cain, Paula J. Dwyer, Anthony J. Johnson, Kalpana Ramani, Sally G. Macindoe (retired 18 March 2025), Alice A.B. Robinson (resigned 18 March 2025) and James A. Sutherland (appointed 1 April 2025).

Nature of Operations and Principal Activities

The principal activities of the Club during the year were the ground management of the Melbourne Cricket Ground ("MCG") and the encouragement and promotion of sport. The Club also performs the role of the Reserve Manager of Yarra Park.

There was no significant change in the nature of these activities during the period.

Results and Review of Operations

The consolidated net profit of the Club amounted to \$38.352 million compared with the prior year net profit of \$32.102 million.

During the 2024/25 financial year, the MCG's visitation rate again exceeded more than four million people, hosting record breaking crowds across various marquee events. 47 AFL Home & Away Season matches were held at the MCG during the financial year – 39 matches from the 2024 AFL Season, plus eight matches at the start of the 2025 AFL Season, attracting a total of 2,735,326 fans. A total of 290,907 fans visited the venue for three games during the 2024 AFL Finals Series (including the AFL Grand Final).

The Boxing Day Test between Australia and India was a massive drawcard for local and international visitors, leading to a new MCG Test record crowd of 373,691, with play lasting five days. The all-time Women's Test attendance record was broken during the Women's Ashes Test – a historic first day-night Test match for the MCG.

Attendance figures were strong across other major sporting events, with Game 2 of the 2024 NRL State of Origin Series attracting 90,084 fans, while English Premier League clubs Tottenham Hotspur and Newcastle United competed in an exhibition match in front of a crowd of 78,419.

Significant Changes in the State of Affairs

There have been no significant changes in the Club's state of affairs during the financial year.

Significant Events after Balance Date

There have been no significant events occurring after balance date which may affect either the Club's operations or results of those operations or the Club's state of affairs.

Committee Report (continued)

Likely Developments and Expected Results

The Committee does not expect any significant changes to the operations of the Club in the forthcoming financial year.

Environmental Regulation and Performance

The Club continues to display a positive commitment to the environment and as the Club moves into its next phase of planning and implementing new sustainability initiatives, long-term effective environmental management remains vital to consolidate the Club's position as a sustainability leader in world sport. The Club has an ongoing commitment to set the benchmark for sustainability practices in the sporting industry both locally and globally.

Security

Given the MCG's status as an iconic event venue in Australia, the Club has placed high importance upon the management and mitigation of security risk issues. Accordingly, several strategic security management initiatives are ongoing. These measures are designed to enhance the safety of ground users on event and non-event days. The Committee and Club management will continue to develop, implement and assess security risk reduction strategies.

Safety

The Club is committed to prioritising a mentally healthy and a physically safe workplace for all staff, contractors and MCG tenants. This commitment also extends to our visitors and patrons who attend our venue.

This is supported by the successful implementation and ongoing improvement of our Health and Safety Management system which is certified to ISO45001:2018 and is reviewed regularly through reporting to the Committee.

The Club also promotes work practices and behaviours that support positive mental health, by identifying, managing and where reasonably practicable eliminating or minimising psychosocial hazards and risks in the workplace.

Indemnification and Insurance of Committee Members

The Club has entered into Directors' and Officers' insurance policies and paid an insurance premium in respect of the insurance policies, covering members of the Committee, and the Directors, Executives and Statutory Officers of the Club. The Club have not included details of the nature of the liabilities covered or the amount of the premium paid in respect of the insurance contract, as such disclosure is prohibited under the terms of the contract.

Committee Report (continued)

Rounding

The financial report is presented in Australian dollars and all values are rounded to the nearest thousand dollars (\$'000) (where rounding is applicable) pursuant to the option available to the Club under ASIC Corporations Instrument 2016/191.

Signed in accordance with a resolution of the Committee.



Frederick H. Oldfield
President



Geoffrey I. Roberts
Treasurer

Melbourne, 26 June 2025

Consolidated Statement of Comprehensive Income

Year Ended 31 March 2025	Notes	Consolidated	
		2025 \$000	2024 \$000
Revenue	3(a)	205,360	188,029
Other income	3(b)	9,423	11,905
Total Income		214,783	199,934
Arena expenses		(3,712)	(1,866)
Facilities expenses		(15,587)	(14,220)
Commercial operations expenses		(9,221)	(8,742)
Member contributions to the gate		(18,274)	(18,155)
Membership and customer services expenses		(8,248)	(7,430)
Events administration expenses		(37,769)	(37,832)
Security and safety expenses		(5,455)	(5,252)
Administration expenses		(26,073)	(22,176)
Depreciation expenses	4(a)	(40,000)	(37,903)
Australian Sports Museum Limited ("ASM") expenses		(4,606)	(4,308)
Yarra Park expenses		(2,622)	(2,622)
Finance costs	4(b)	(4,864)	(7,326)
Total Expenses		(176,431)	(167,832)
Net Profit		38,352	32,102
Other Comprehensive Income			
Gain on revaluation of Collection assets		166	-
Total Other Comprehensive Income for the Period		166	-
Total Comprehensive Income for the Period		38,518	32,102

Consolidated Statement of Financial Position

At 31 March 2025	Notes	Consolidated	
		2025 \$000	2024 \$000
Current Assets			
Cash and cash equivalents	14(a)	79,718	23,516
Trade and other receivables	5	24,853	29,171
Other assets	6	4,243	3,453
Held for trading financial assets	8	15,856	15,864
Total Current Assets		124,670	72,004
Non-Current Assets			
Property, plant and equipment			
MCG building improvements	7(a)	266,982	293,335
Plant and equipment	7(b)	86,315	64,797
Work in progress	7(c)	7,774	5,183
Yarra Park assets	7(d)	7,301	8,005
ASM collection assets	7(e)	857	659
Other assets	6	8,211	8,461
Right-of-use lease asset	11(a)	78,245	78,273
Total Non-Current Assets		455,685	458,713
Total Assets		580,355	530,717
Current Liabilities			
Trade and other payables	9	15,038	9,869
Income in advance		40,312	37,707
Provisions	10	4,872	4,365
Lease liability	11(b)	932	883
Total Current Liabilities		61,154	52,824
Non-Current Liabilities			
Income in advance		7,460	6,164
Provisions	10	283	368
Lease liability	11(b)	86,761	85,258
Total Non-Current Liabilities		94,504	91,790
Total Liabilities		155,658	144,614
Net Assets		424,697	386,103
Equity			
Accumulated funds	13(a)	409,878	370,794
Reserves	13(b) (c)	14,819	15,309
Total Equity		424,697	386,103

Consolidated Statement of Changes in Equity

	Accumulated Funds \$000	Yarra Park Reserve \$000	Contributed Assets Reserve \$000	Collection Revaluation Reserve \$000	Total Equity \$000
Balance at 31 March 2023	337,949	(3,895)	19,947	-	354,001
Profit for the year	32,102	-	-	-	32,102
Other Comprehensive Income for the year	-	-	-	-	-
Total Comprehensive Income for the period	32,102	-	-	-	32,102
Transfer to Yarra Park reserve	743	(743)	-	-	-
Capital contributions	-	-	-	-	-
Balance at 31 March 2024	370,794	(4,638)	19,947	-	386,103
Profit for the year	38,352	-	-	-	38,352
Other Comprehensive Income for the year					
Gain on revaluation of Collection assets	-	-	-	166	166
Total Comprehensive Income for the period	38,352	-	-	166	38,518
Transfer to Yarra Park reserve	732	(732)	-	-	-
Capital contributions	-	-	76	-	76
Balance at 31 March 2025	409,878	(5,370)	20,023	166	424,697

Consolidated Statement of Cash Flows

Year Ended 31 March 2025	Notes	Consolidated	
		2025 \$000	2024 \$000
Cash Flows from Operating Activities			
Receipts from members and customers (inclusive of GST)		210,353	190,807
Payments to suppliers and employees (inclusive of GST)		(126,449)	(127,263)
Interest received		3,028	1,982
Interest paid	4(b)	(4,864)	(7,326)
Net Cash Flows from Operating Activities		82,068	58,200
Cash Flows from Investing Activities			
Purchase of property, plant and equipment		(34,541)	(25,991)
Receipt/ (purchase) relating to held for trading financial assets		271	(1,572)
Net Cash Flows (used in) Investing Activities		(34,270)	(27,563)
Cash Flows from Financing Activities			
Contributions from related party	3(b)	9,160	8,460
Repayment of lease liability		(756)	(651)
Repayments of borrowings		-	(37,032)
Net Cash Flows from/ (used in) Financing Activities		8,404	(29,223)
Net increase in Cash and Cash Equivalents		56,202	1,414
Cash and Cash Equivalents at beginning of the year		23,516	22,102
Cash and Cash Equivalents at End of the Year	14(a)	79,718	23,516

Notes to the Financial Statements (continued)

31 March 2025

1. Club Information

The consolidated financial report of the Club for the year ended 31 March 2025 was authorised for issue in accordance with a resolution of the Committee on 26 June 2025. The consolidated financial report is presented in Australian dollars, and all values are rounded to the nearest thousand dollars unless stated otherwise.

The Club is a not-for-profit, body corporate incorporated under the Melbourne Cricket Club Act 1974, consisting of persons who under, and in accordance with the provisions of the Club's rules, are members of the Club.

The registered office and domicile of the Club is located at:

Melbourne Cricket Ground
Yarra Park
Jolimont, Victoria, 3002

The principal activities of the Club during the year were the ground management of the MCG and the encouragement and promotion of playing sports. The Club also performs the role of the Reserve Manager of Yarra Park as detailed in Note 2(c).

2. Summary of Material Accounting Policies

(a) Basis of preparation

This consolidated financial report is a general-purpose financial report, which has been prepared in accordance with Australian Accounting Standards - Simplified Disclosures issued by the Australian Accounting Standards Board ('AASB').

These consolidated financial statements are general purpose financial statements for distribution to the members. They have been prepared in accordance with Australian Accounting Standards – Simplified Disclosures made by the Australian Accounting Standards Board.

The consolidated financial report has also been prepared on a historical cost basis, except for Held for Trading investments and ASM Collection Assets, which have been measured at fair value.

Where necessary, comparative figures have been reclassified and repositioned for consistency with current year disclosures.

In assessing the issue of going concern the Committee has had regard to the financial position of the Club at year end, and approved cash flow and liquidity forecasts and other relevant information for the 12 months subsequent to the approval of this financial report.

Notes to the Financial Statements (continued)

31 March 2025

2. Summary of Material Accounting Policies (continued)

(b) Statement of compliance and new accounting standards

The Club has applied the following standards and amendments for the first time in their annual reporting period commencing 1 April 2024:

- Supplier Finance Arrangements
- Classification of Liabilities as Current or Non-Current and Non-Current Liabilities with Covenants
- Lease Liability in a Sale and Leaseback (Amendments to AASB 16)
- Fair value measurement of Non-Financial assets of Not-for-Profit Public Sector Entities (Amendments to AASB 13)

The amendments listed above did not have any impact on the amounts recognised in prior periods and are not expected to significantly affect the current or future periods. Those that are relevant to the Club are set out below.

(c) Yarra Park

Effective 15 March 2010, the Melbourne Cricket Ground and Yarra Park Amendment Act 2009 ("Yarra Park Amendment Act") appointed the Melbourne Cricket Ground Trust ("MCG Trust") as the Committee of Management for Yarra Park, thereby expanding the functions of the MCG Trust and specifying the management arrangements and the implementation of an improvement plan for Yarra Park.

Under the Yarra Park Amendment Act, the MCG Trust assumed responsibility for car parking arrangements, receiving advice from the Yarra Park Advisory Committee on the operation and management of Yarra Park, and the management of licences and contracts. Further, any money received by or on behalf of the MCG Trust in relation to Yarra Park may only be spent on the operation, management, maintenance and improvement of Yarra Park, and such monies received and spent must be separately accounted for in the financial report.

The Yarra Park Amendment Act allowed the MCG Trust to delegate its functions and responsibilities for Yarra Park to the Club and it has done so via the execution by the MCG Trust, the Club and the relevant Ministers of the State Government of Victoria through a formal *Instrument of Delegation* and *Second Deed of Amendment to the MCG Management and Indemnity Deed*. These agreements appoint and allow the Club to fulfil all of the responsibilities assigned to the MCG Trust under the Yarra Park Amendment Act as the Reserve Manager of Yarra Park.

The Club has agreed a separate accounting policy with the MCG Trust that details those revenue and expense items that are received or incurred by the Club in the performance of their role as the Reserve Manager of Yarra Park. These amounts are included in the Consolidated Statement of Comprehensive Income.

The net (deficit) of these identified items is then transferred to a separate reserve as a sub-component of equity (refer Note 13(b)) so that these amounts can be identified and spent on the operation, management, maintenance and improvement of Yarra Park.

The Club has also recorded a number of Yarra Park plant and equipment assets that were contributed by the MCG Trust in prior years for nil consideration. Refer to Note 2(l) for recognition policies, and the assets are detailed in Note 7(d) of the financial report.

Notes to the Financial Statements (continued)

31 March 2025

2. Summary of Material Accounting Policies (continued)

(d) Basis of consolidation

The consolidated financial statements are those of the consolidated entity, comprising the Club, the Australian Sports Museum Limited ("ASM") and Melbourne Cricket Club Sports Limited ("Sports") (controlled entities). The ultimate parent is the Club.

The Club has determined it controls the ASM and Sports. The principal activities of the ASM are the operation of a sports museum at the MCG. Amounts relating to the construction and fit out of ASM are recorded in the Club's financial report as they are part of the MCG.

The principal activities of Sports is management responsibility of the Club's sporting fields and venues across Melbourne which are utilised by the community and by the MCC sporting sections. The 14 MCC sporting sections are not consolidated, as these entities are separately managed incorporated associations with independent Committees who have entered into an affiliation agreement with the Club.

In preparing the consolidated financial statements, all intergroup balances and transactions, income and expenses and profit/loss resulting from intra-group transactions have been eliminated in full.

Controlled entities are fully consolidated from the date on which control is transferred and cease to be consolidated from the date on which control is transferred out of the consolidated Group.

The Melbourne Cricket Club Foundation Limited ("Foundation"), a company limited by guarantee, is categorised as a director-related entity but is not consolidated into the Club's accounts, on the basis that the Club does not control the Foundation based on relevant Accounting Standard criteria.

(e) Significant accounting judgements, estimates and assumptions

Other than those listed below, the Club's accounting policies do not contain significant accounting judgements or significant accounting estimates and assumptions that would have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next annual reporting period.

Key accounting judgement and estimates made by management include; the Basis of Consolidation detailed in Note 2(d), determination of the fair value of the ASM collection assets which are subject to periodic independent valuation, the determination of appropriate depreciation periods and useful life of assets as detailed in Note 2(h), and the incremental borrowing rate used in the measurement of lease liabilities in accordance with AASB 16 Leases (refer Note 11).

(f) Cash and cash equivalents

Cash and short-term deposits in the Consolidated Statement of Financial Position comprise cash at bank and on hand and short-term deposits with an original maturity of three months or less or where the Club has the ability to utilise these deposits for short-term cash commitments.

For the purposes of the Consolidated Statement of Cash Flows, cash includes cash on hand and in banks, and short-term deposits readily convertible to cash, net of outstanding bank overdrafts. Interest is charged as expense / revenue as it accrues.

Cash contributed or granted to the Club from various parties for specific capital development purposes and projects is restricted and is included in full as cash and cash equivalents balance.

Notes to the Financial Statements (continued)

31 March 2025

2. Summary of Material Accounting Policies (continued)

(g) Trade and other receivables

Trade and other receivables are recognised initially at fair value and subsequently measured at amortised cost less an allowance for any impairment. An impairment provision is measured at an amount equal to the expected lifetime credit losses based on historical experience, any objective evidence that the Club will not be able to collect the receivable, and any other relevant forward-looking factors. The Club's receivables are predominantly contractually based and are due from reputable third parties where the risk of default is considered to be low. Bad debts are written off as incurred.

(h) Property, Plant and Equipment

Plant and equipment is stated at cost less accumulated depreciation and any accumulated impairment losses other than the ASM Collection which is carried at fair value. The ASM Collection is recognised at fair value with regard to its highest and best use and is not depreciated. A valuation of the ASM Collection from an independent assessor is completed at least every five years with any acquisitions being valued at cost until the next valuation.

Following initial recognition at cost, the ASM Collection assets are carried at their revalued amounts which are the fair values at the date of the revaluation less any subsequent accumulated impairment losses.

Fair value is determined by reference to market-based evidence, which is the amount for which the assets could be exchanged between a knowledgeable willing buyer and a knowledgeable willing seller in an arm's length transaction as at the valuation date.

Any revaluation decrease is recognised in the Statement of Comprehensive Income, except that a decrease offsetting a previous revaluation increase for the same asset is debited directly to the asset revaluation reserve to the extent of the credit balance existing in the revaluation reserve for that asset.

Upon disposal, any revaluation reserve relating to the particular asset being sold is transferred to accumulated funds.

Depreciation

Depreciation is provided on a straight-line basis on all plant and equipment.

Depreciation periods for major asset categories are as follows:

	<u>2025</u>	<u>2024</u>
MCG improvements	Shorter of lease term & assets useful life	Shorter of lease term & assets useful life
Plant and equipment	5 to 15 years	5 to 15 years
Software assets	3 to 5 years	3 to 5 years
Yarra Park assets	5 to 25 years	5 to 25 years
Right of Use Asset	Lease term	Lease term

Effective 1 November 2018, the Club entered into a lease agreement with the MCG Trust which extended the existing ground lease to 31 October 2057, which has subsequently been extended to 31 October 2059. Under the terms of the contractual arrangements with the MCG Trust, at the end of the lease period, the residual value, if any, in MCG buildings and improvements revert to the MCG Trust.

(i) Impairment

The carrying values of plant and equipment are reviewed for impairment at each reporting date, with the recoverable amount being estimated when events or changes in circumstances give rise to an impairment trigger which may indicate that the carrying value may be overstated.

Impairment exists when the carrying value of an asset or cash-generating unit exceeds its estimated recoverable amount, which is based on the higher of fair value (less costs to sell) and value in use (based on future discounted cash flows). The asset or cash-generating unit is then written down to its recoverable amount.

Notes to the Financial Statements (continued)

31 March 2025

2. Summary of Material Accounting Policies (continued)

(h) Property, Plant and Equipment (continued)

(ii) Derecognition and disposal

An item of property, plant and equipment is derecognised upon disposal or when no further future economic benefits are expected from its use or disposal.

Any gain or loss arising on derecognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in the Consolidated Statement of Comprehensive Income in the year the asset is derecognised.

(i) Trade and other payables

Trade and other payables are carried at amortised cost and due to their short term nature they are not discounted. They represent liabilities for goods and services provided to the Club prior to the end of the financial year that are unpaid and arise when the Club becomes obliged to make future payments in respect of the purchase of these goods and services.

(j) Interest bearing loans and borrowings

All loans are initially recognised at the fair value of the consideration received less directly attributable transaction costs.

After initial recognition, interest bearing loans are subsequently measured at amortised cost using the effective interest method. Interest is charged as an expense as it accrues on an effective interest basis.

(k) Borrowing costs

Borrowing costs directly attributable to the acquisition, construction or production of a qualifying asset (i.e. an asset that necessarily takes a substantial period of time to get ready for its intended use) are capitalised as part of the cost of that asset.

All other borrowing costs are expensed in the period they occur.

Notes to the Financial Statements (continued)

31 March 2025

2. Summary of Material Accounting Policies (continued)

(I) Revenue recognition – AASB 15 & AASB 1058

Revenue is measured based on the consideration specified in a contract with a customer and excludes amounts collected on behalf of third parties. The following specific recognition criteria must also be met before revenue is recognised:

Sale of goods

Revenue is recognised at a point in time or over time, as the Club satisfies the performance obligations specified in the contract with a customer and the costs incurred or to be incurred in respect of the transaction can be measured reliably.

Rental income

Income is recognised in line with the rental period as this aligns to the performance obligations as specified in the contract.

Rendering of services and income in advance including membership revenue

Income in advance is recognised and then taken to income in line with the terms of specific contractual terms. Membership subscription income is recognised over time in line with the membership subscription period and relevant performance obligations of the Club.

Interest

Revenue is recognised as interest accrues using the effective interest method. This is a method of calculating the amortised cost of a financial asset and allocating the interest income over the relevant period using the effective interest rate, which is the rate that discounts estimated future cash receipts through the expected life of the financial asset to the net carrying amount of the financial asset.

Government grants

Contributions of assets (including contributions that are government grants) are recognised immediately as revenue, at the fair value of the contribution, when:

- (i) the Club gains control of the contribution;
- (ii) it is probable that the economic benefits will flow to the Club; and
- (iii) the amount of the contribution can be reliably measured.

Contributions of ASM Collection assets and Yarra Park assets

Under AASB 1058, contributions of assets are recognised immediately as revenue, at the fair value of the contribution, when:

- (i) the entity gains control of the contribution;
- (ii) it is probable that the economic benefits will flow to the entity; and
- (iii) the amount of the contribution can be reliably measured.

Notes to the Financial Statements (continued)

31 March 2025

2. Summary of Material Accounting Policies (continued)

(m) Employee leave benefits

(i) Wages, salaries, annual leave and sick leave

Liabilities for wages and salaries, including non-monetary benefits, annual leave and accumulating sick leave expected to be settled within 12 months of the reporting date, are recognised in provisions for employee benefits in respect of employees' services up to the reporting date. They are measured at the amounts expected to be paid when the liabilities are settled. Liabilities for non-accumulating sick leave are recognised when the leave is taken, and are not provided for.

(ii) Long service leave

The liability for long service leave is recognised in the provision for employee benefits and measured as the present value of expected future payments to be made in respect of services provided by employees up to the reporting date. Consideration is given to expected future wage and salary levels, experience of employee departures, and periods of service. Expected future payments are discounted using market yields at the reporting date on corporate bonds with terms to maturity and currencies that match, as closely as possible, the estimated future cash outflows. Long service leave includes casual employees of the Club, in accordance with Victorian legislation.

(n) Taxes

Income taxes

The Club is exempt from income tax under Section 50-45 of the Income Tax Assessment Act ("ITAA") 1997.

Goods and Services Tax ("GST")

Revenues, expenses and assets are recognised net of the amount of GST except:

- (i) where the GST incurred on a purchase of goods and services is not recoverable from the taxation authority, in which case the GST is recognised as part of the cost of acquisition of the asset or as part of the expense item as applicable; and
- (ii) trade receivables and trade payables which are stated with the amount of GST included.

The net amount of GST receivable from, or payable to, the taxation authority is included as part of receivables or payables in the Consolidated Statement of Financial Position.

Cash flows are included in the Consolidated Statement of Cash Flows on a gross basis and the GST component of cash flows arising from investing and financing activities, which is recoverable from, or payable to, the taxation authority is classified as part of operating cash flows.

(o) Held for Trading and other financial assets

Financial assets in the scope of AASB 9 *Financial Instruments* are classified as a financial asset at fair value through profit or loss. When financial assets are recognised initially, they are measured at fair value. The club determines the classification of its financial assets after initial recognition and, when allowed and appropriate, re-evaluates this designation at each financial year-end.

(p) AASB 16 Leases

Under AASB 16 Leases a lessee recognises a right-of-use asset representing its right to use the underlying asset and a lease liability representing its obligation to make lease payments. The Club has applied the modified retrospective method measuring the Right of Use asset equal to the lease liability and using the Club's estimated incremental borrowing rate to determine the present value of future lease payments.

Notes to the Financial Statements (continued)

31 March 2025

(p) AASB 16 Leases (continued)

The right-of-use asset is subsequently depreciated using the straight-line method from the commencement date to the end of the lease term.

The lease liability is measured at amortised cost using the effective interest method or, if that rate cannot be readily determined, the Group's incremental borrowing rate. The incremental borrowing rate applied upon initial adoption of the accounting requirements was 5.5%.

The lease liability is remeasured when there is a change in future lease payments arising from a change in an index or rate, or if the Club changes its assessment of whether it will exercise an extension or termination option, or if there is a revised in-substance fixed lease payment. When the lease liability is remeasured in this way, a corresponding adjustment is made to the carrying amount of the right-of-use asset, or is recorded in profit or loss if the carrying amount of the right-of-asset is reduced to zero.

Notes to the Financial Statements (continued)

31 March 2025

	Consolidated	
	2025	2024
	\$000	\$000
3. Income		
(a) Revenue		
Membership and customer services related revenue	87,253	69,619
Event related revenue	49,314	48,893
Commercial operations revenue	25,065	28,001
Rental income	17,934	16,618
ASM revenues	5,845	5,197
Yarra Park revenues	1,590	1,572
AFL revenues	8,878	8,554
Interest income	3,028	1,986
Revenue from sales	1,269	904
Other revenue	5,184	6,685
	205,360	188,029
(b) Other income		
Distribution from the MCG Trust	5,450	5,000
MCG contractual arrangement contributions	-	2,418
State Government of Victoria contributions	-	407
Contributions from related parties	3,710	3,460
Unrealised gain on Held for Trading Assets	263	620
	9,423	11,905
Total income	214,783	199,934

Notes to the Financial Statements (continued)

31 March 2025

	Consolidated	
	2025	2024
	\$000	\$000
4. Expenses		
(a) Depreciation and amortisation		
MCG building improvements	26,363	27,137
Plant and equipment	10,597	7,793
Yarra Park assets	704	704
Right of Use assets	2,336	2,269
Total depreciation of non-current assets	40,000	37,903
(b) Finance costs		
Treasury Corporation of Victoria ("TCV") – term loans and revolving credit facilities	-	2,552
Interest on lease liability	4,864	4,774
	4,864	7,326
(c) Employee benefits expense		
Included in various departmental expense categories:		
Wages and salaries – Permanent Staff	18,835	17,668
Wages and salaries – Casual Staff	4,843	4,563
Contribution plan expense	3,187	2,877
	26,865	25,108
5. Trade and Other Receivables (Current)		
Trade receivables	20,889	26,847
Provision for impairment	-	-
	20,889	26,847
Sundry receivables	3,964	2,324
	24,853	29,171

Trade receivables are non-interest bearing and are generally on terms of 30-90 days. Due to the short-term nature of trade receivables their carrying value approximates their fair value.

(a) Related party receivables (included in Sundry receivables)

Director-related entities	(i)	346	124
		346	124

(i) Details of the terms and conditions of related party receivables are set out in note 19.

Notes to the Financial Statements (continued)

31 March 2025

	Notes	Consolidated	
		2025 \$000	2024 \$000
6. Other Assets			
Other assets including prepayments – current		4,243	3,453
Other assets including prepayments – non-current		8,211	8,461
		12,454	11,914
7. Property, Plant and Equipment			
MCG building improvements			
At cost		848,957	848,922
Accumulated depreciation		(581,975)	(555,587)
Net carrying amount	7(a)	266,982	293,335
Plant and equipment			
At cost		174,382	142,676
Accumulated depreciation		(88,067)	(77,879)
Net carrying amount	7(b)	86,315	64,797
Work in progress			
At cost		7,774	5,183
	7(c)	7,774	5,183
Yarra Park Assets			
At cost		19,079	19,079
Accumulated depreciation		(11,778)	(11,074)
Net carrying amount	7(d)	7,301	8,005
ASM Collection Assets			
At fair value		857	659
Net carrying amount	7(e)	857	659
Total property, plant and equipment			
Total at fair value		857	659
Total at cost		1,050,192	1,015,860
Accumulated depreciation		(681,820)	(644,540)
Net carrying amount		369,229	371,979

Notes to the Financial Statements (continued)

31 March 2025

		Consolidated	
		2025 \$000	2024 \$000
7. Property, Plant and Equipment (continued)			
Reconciliations			
Reconciliations of the carrying amounts of property, plant and equipment at the beginning and end of the financial year			
7(a) MCG building improvements			
Carrying amount at beginning of the year		293,335	318,975
Additions at cost		-	-
Transfer from work in progress		10	1,497
Depreciation expense		(26,363)	(27,137)
Carrying amount at end of the year		266,982	293,335
7(b) Plant and equipment			
Carrying amount at beginning of the year		64,797	41,054
Additions at cost	(i)	81	-
Disposals		(1,404)	-
Transfer from work in progress		33,438	31,536
Depreciation expense		(10,597)	(7,793)
Carrying amount at end of the year		86,315	64,797
(i) Includes transfer of assets from a related party. Refer to Note 19(b)(ii)			
7(c) Work in progress			
Carrying amount at beginning of the year		5,183	12,224
Additions at cost		38,206	30,855
Transfer of costs to MCG building improvements, and plant and equipment		(33,448)	(33,033)
Disposals		(2,167)	(3,238)
Written off		-	(1,625)
Carrying amount at end of the year		7,774	5,183

Notes to the Financial Statements (continued)

31 March 2025

	Consolidated	
	2025 \$000	2024 \$000
7. Property, Plant and Equipment (continued)		
Reconciliations (continued)		
7(d) Yarra Park Assets		
Carrying amount at beginning of the year	8,005	8,709
Depreciation expense	(704)	(704)
Carrying amount at end of the year	7,301	8,005
7(e) ASM Collection Assets		
Carrying amount at beginning of the year	659	523
Additions at cost	32	136
Gain on revaluation of Collection assets	166	-
Carrying amount at end of the year	857	659
8. Held for Trading Financial Assets		
Carrying amount at beginning of the year	15,864	13,672
Unrealised gain for the period	263	620
Cash (distributions)/invested during the year	(271)	1,572
Carrying amount at end of the year	15,856	15,864
During the year the Club continued to invest in a range of investment grade corporate bonds and other managed funds. The financial assets are carried at market value based on independently quoted market / exit prices which is equivalent to its fair value.		
9. Trade and Other Payables (Current)		
Trade payables	6,955	6,922
Other payables	5,417	22
Accrued charges	2,667	2,925
	15,038	9,869

(a) Fair Value

Due to the short-term nature of these payables, their carrying value approximates their fair value.

Notes to the Financial Statements (continued)

31 March 2025

	Consolidated	
	2025	2024
	\$000	\$000
10. Provisions		
Employee benefits – Current	4,872	4,365
Employee benefits – Non-Current	283	368
	5,155	4,733
11. Lease Assets and Liabilities		
(a) Right-of-use lease assets		
Balance at beginning of year	78,273	77,704
Increase in Asset/Lease Liability	2,308	2,838
Depreciation charge for the year	(2,336)	(2,269)
Balance at year end	78,245	78,273
(b) Right-of-use lease liabilities		
Current lease liabilities	932	883
Non-current lease liabilities	86,761	85,258
When measuring lease liabilities, the Group discounts lease payments applying a weighted average incremental borrowing rate of 5.5%.		
(c) Right-of-use lease assets		
Interest on lease liabilities	4,864	4,774
(d) Right-of-use lease liabilities		
Total cash outflow for leases	5,620	5,425

12. Superannuation Commitments

The Club is subject to relevant superannuation guarantee legislative requirements. The Club's employees are members of an industry accumulation fund with Equipsuper, known as the Equipsuper Fund – Melbourne Cricket Club. For a small number of the Club's employees, the Club has individual employee agreements that guarantee a return on the employees' superannuation balances.

Notes to the Financial Statements (continued)

31 March 2025

	Notes	Consolidated	
		2025 \$000	2024 \$000
13. Accumulated Funds & Reserves			
Accumulated funds	13(a)	409,878	370,794
Yarra Park reserve	13(b)	(5,370)	(4,638)
Contributed assets reserve	13(c)	20,023	19,947
Collection revaluation reserve	13(d)	166	-
		424,697	386,103
(a) Accumulated funds			
Balance at beginning of the year		370,794	337,949
Net profit attributable to Melbourne Cricket Club and Controlled Entities		38,352	32,102
Transfer net deficit to Yarra Park reserve	13(b)	732	743
Balance at end of the year		409,878	370,794
(b) Yarra Park reserve			
Balance at beginning of the year		(4,638)	(3,895)
Transfer of net deficit from Accumulated funds	13(a)/(i)	(732)	(743)
Balance at end of the year		(5,370)	(4,638)
(i) Balance relates to the net loss from the Club's management of the operations of Yarra Park. Refer to Note 2(c).			
(c) Contributed assets reserve			
Balance at beginning of the year		19,947	19,947
Capital contributions		76	-
Balance at end of the year		20,023	19,947
(d) Collection revaluation reserve			
Balance at beginning of the year		-	-
Gain on revaluation of Collection assets		166	-
Balance at end of the year		166	-

Notes to the Financial Statements (continued)

31 March 2025

	Consolidated	
	2025 \$000	2024 \$000

14. Cash and cash equivalents

(a) Reconciliation of cash

Cash and cash equivalents comprises:

- cash at bank	6,118	4,825
- short term deposits	73,600	18,691
Closing cash and cash equivalents balance	<u>79,718</u>	<u>23,516</u>

Cash at bank earns interest at floating rates based on daily bank deposit rates.

Short-term deposits are made for varying periods of time, depending on the immediate cash requirements of the Club, and interest earned based on short-term deposit rates.

(b) Financing facilities available

Total facilities

- Bank overdraft	500	500
	<u>500</u>	<u>500</u>

Facilities unused at balance date

- Bank overdraft	500	500
	<u>500</u>	<u>500</u>

15. Expenditure Commitments

(a) Capital expenditure commitments

Estimated capital expenditure contracted at reporting date, but not provided for, payable:

- not later than one year	4,812	2,613
- later than one year but not later than five years	-	-
- later than five years	-	-
	<u>4,812</u>	<u>2,613</u>

Notes to the Financial Statements (continued)

31 March 2025

	Melbourne Cricket Club	
	2025	2024
	\$000	\$000
16. Parent Entity Information		
Current Assets	104,992	51,238
Total Assets	559,928	508,762
Current Liabilities	59,668	48,908
Total Liabilities	154,172	140,698
Net Assets	405,756	368,064
Accumulated Funds	411,126	372,703
Yarra Park reserve	(5,370)	(4,638)
Total Equity	405,756	368,064
Net Profit of the Club	37,692	31,743
Total Comprehensive Income of the Club	37,692	31,743

The Parent Entity of the consolidated entity is the Melbourne Cricket Club ("the Club").

The Club has no guarantees in relation to the debts of any of its subsidiaries (2024: nil).

The Club has no contingent liabilities as at 31 March 2025 (2024: nil).

The Club has contractual commitments for the acquisition of property, plant and equipment estimated to be \$4.812 million (2024: \$2.613 million).

17. Contingent Assets & Liabilities

At the date of this report, the Club and its controlled entities are not aware of any material contingent assets or liabilities (2024: Nil).

18. Subsequent Events

There have been no significant events occurring after balance date which may affect either the Club's operations, or results of those operations, or the Club's state of affairs.

Notes to the Financial Statements (continued)

31 March 2025

19. Related Party Disclosures

- (a) The Committee Members of the Melbourne Cricket Club during the financial year and up until the date of this report were:

Frederick H. Oldfield (President)
Adrian C. R. Anderson (Vice-President)
Christian W. Johnston (Vice-President)
Geoffrey I. Roberts (Treasurer)
Edward N. Baillieu
Carolyn J. Bendall
Annabel J. Brebner
James R. Cain
Paula J. Dwyer
Anthony J. Johnson
Kalpana Ramani
Sally G. Macindoe (retired 18 March 2025)
Alice A.B. Robinson (resigned 18 March 2025)
James A. Sutherland (appointed 1 April 2025)

No remuneration was paid to the Committee Members during the year (2024: nil).

- (b) The following related party transactions occurred during the financial year:

(i) *Transactions with other related parties*

a) MCG Trust

The Club is party to a "Deed of Variation of Lease" with the MCG Trust. The Club's tenancy of the MCG runs until 31 October 2059 with an option to extend its lease over the Members' Reserve for a further 25 years.

Under a separate management agreement with the MCG Trust and the State of Victoria, the Club's role as ground manager of the MCG also runs until 31 October 2059.

During the year, the Club paid the MCG Trust \$5.620 million (2024: \$5.425 million) (Note 11 (d)) in respect of its lease rental of the MCG.

The MCG Trust distributed \$5.450 million (Note 3 (b)) to the Club pursuant to the terms of the Management and Indemnity Deed (2024: \$5.000 million).

The MCG Trust has delegated its functions and responsibilities for the management of Yarra Park to the Club. It has done so via the execution by the MCG Trust, the Club and the relevant State Government of Victoria Ministers through a formal *Instrument of Delegation* and *Second Deed of Amendment to the MCG Management and Indemnity Deed*. These agreements appoint and allow the Club to fulfil all of the responsibilities assigned to the MCG Trust under the Yarra Park Amendment Act as the Reserve Manager of Yarra Park.

Notes to the Financial Statements (continued)

31 March 2025

19. Related Party Disclosures (continued)

(i) Transactions with other related parties (continued)

b) Australian Sports Museum Limited

From time to time, the Club undertakes transactions on behalf of Australian Sports Museum Limited (ASM). As at year-end, amounts receivable by the Club from ASM were \$0.095 million (2024: \$0.094 million). Amounts payable by the Club to ASM were \$0.03 million (2024: nil). Any amounts owing between the Club and ASM are settled on 30 day terms and are non-interest bearing. These amounts are eliminated in the consolidated financial report.

c) Melbourne Cricket Club Sports Limited

From time to time, the Club undertakes transactions on behalf of Melbourne Cricket Club Sports Limited (Sports). As at year-end, amounts receivable by the Club from Sports were nil (2024: nil). Amounts payable by the Club to Sports were nil (2024: nil). Any amounts owing between the Club and Sports are settled on 30 day terms and are non-interest bearing. These amounts are eliminated in the consolidated financial report.

d) Key Management Personnel

Key management personnel are determined to be the Chief Executive Officer and General Managers of the Club. During the year, total annual remuneration of \$3.504 million (2024: \$3.404 million) was paid to key management personnel for services provided to the Club.

(ii) Transactions with director-related entities

The MCC Foundation is a director related entity of the Club. During the year, the Club remitted to the Foundation \$15.110 million (2024: \$14.975 million) pursuant with the provisions of the amended Indemnity Deed between the MCG Trust and the Club, for the purposes of promoting and encouraging sport and managing the MCC Museum and Library.

From time to time, the Club undertakes transactions on behalf of the MCC Foundation. As at year-end, net amounts receivable by the Club from the MCC Foundation were \$0.342 million (2024: \$0.121 million). Net amounts receivable by ASM from the MCC Foundation at year end was \$0.001 million (2024: 0.002 million). During the year contributions for management services were made from MCC Foundation to Sports for the amount of \$3.710 million (2024: \$3.460 million). Net amounts receivable by Sports from the MCC Foundation at year end was \$0.003 million (2024: \$0.001 million).

During the current year, sporting facility assets were transferred from the MCC Foundation to Sports in the form of a capital contribution at a value of \$0.076 million (2024: nil), which represents the book value of the assets at the time of transfer.

Statement by the Committee

In accordance with a resolution of the Committee of the Melbourne Cricket Club, we state that:

In the opinion of the Committee members:

- (a) The financial statements and notes of the Melbourne Cricket Club and controlled entities:
 - (i) Give a true and fair view of the financial position as at 31 March 2025 and financial performance for the year ended 31 March 2025
 - (ii) Comply with Australian Accounting Standards – Simplified Disclosure Requirements
- (b) There are reasonable grounds to believe that the Melbourne Cricket Club will be able to pay its debts as and when they become due and payable.

On behalf of the Committee



Frederick H. Oldfield
President



Geoffrey I. Roberts
Treasurer

Melbourne, 26 June 2025



Independent Auditor's Report

To the members of the Melbourne Cricket Club

Report on the audit of the Financial Report

Opinion

We have audited the **Financial Report** of *Melbourne Cricket Club (the Club)* and its controlled entities (collectively the **Group**).

In our opinion, the accompanying Financial Report gives a true and fair view of the financial position of the Group as at 31 March 2025, and of its financial performance and its cash flows for the year then ended, in accordance with *Australian Accounting Standards Simplified Disclosures*.

The **Financial Report** comprises:

- Consolidated Statement of Financial Position as at 31 March 2025
- Consolidated Statement of Comprehensive Income, Consolidated Statement of Changes in Equity, and Consolidated Statement of Cash Flows for the year then ended
- Notes, including material accounting policies
- Statement by the Committee

The **Group** consists of Melbourne Cricket Club (the Club) and the entities it controlled at the year-end or from time to time during the financial year.

Basis for opinion

We conducted our audit in accordance with *Australian Auditing Standards*. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the Financial Report* section of our report.

We are independent of the Group in accordance with the ethical requirements of the *Accounting Professional and Ethical Standards Board's APES 110 Code of Ethics for Professional Accountants (including Independence Standards)* (the Code) that are relevant to our audit of the *Financial Report* in Australia. We have fulfilled our other ethical responsibilities in accordance with these requirements.

Restriction on use

The Financial Report has been prepared to assist the Club:

- in complying with the financial reporting requirements of Clause 16 of the Melbourne Cricket Club Rules and Clause 12.8 of the MCG Management and Indemnity Deed with the Melbourne Cricket Club Trust.

As a result, the Financial Report and this Auditor's Report may not be suitable for another purpose. Our opinion is not modified in respect of this matter.

Our report is intended solely for the Club and should not be used by or distributed to parties other than the members of the Club. We disclaim any assumption of responsibility for any reliance on this report, or on the Financial Report to which it relates, to any person other than the members of the Club or for any other purpose than that for which it was prepared.

Other Information

Other Information is financial and non-financial information in the Group's annual report which is provided in addition to the Financial Report and the Auditor's Report. The Committee is responsible for the Other Information.

Our opinion on the Financial Report does not cover the Other Information and, accordingly, we do not express an audit opinion or any form of assurance conclusion thereon.

In connection with our audit of the Financial Report, our responsibility is to read the Other Information. In doing so, we consider whether the Other Information is materially inconsistent with the Financial Report or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

We are required to report if we conclude that there is a material misstatement of this Other Information, and based on the work we have performed on the Other Information that we obtained prior to the date of this Auditor's Report we have nothing to report.

Responsibilities of the Committee for the Financial Report

The Committee is responsible for:

- the preparation and fair presentation of the Financial Report in accordance with the financial reporting requirements of Clause 16 of the Melbourne Cricket Club Rules and Clause 12.8 of the MCG Management and Indemnity Deed with the Melbourne Cricket Club Trust;
- implementing necessary internal control to enable the preparation of the Financial Report that is free from material misstatement, whether due to fraud or error
- assessing the Club's ability to continue as a going concern and whether the use of the going concern basis of accounting is appropriate. This includes disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless they either intend to liquidate the Club or to cease operations, or have no realistic alternative but to do so.



Auditor's responsibilities for the audit of the Financial Report

Our objective is:

- to obtain reasonable assurance about whether the Financial Report as a whole is free from material misstatement, whether due to fraud or error; and
- to issue an Auditor's Report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with *Australian Auditing Standards* will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error. They are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the Financial Report.

A further description of our responsibilities for the audit of the Financial Report is located at the *Auditing and Assurance Standards Board* website at: http://www.auasb.gov.au/auditors_responsibilities/ar3.pdf. This description forms part of our Auditor's Report.

KPMG

Gordon Sangster

Partner

Melbourne

26 June 2025